

Business Analysis Training: Requirements & Lifecycle Management (BAGURU, 3 jours)

Description

The course Requirements & Lifecycle Management (Business Analysis Training) is a complete study of the roles & responsibilities of a business analyst. The training discusses the differences between waterfall & iterative methodologies for business analysis. Stakeholder & requirements management and use case development are studied in detail. Emphasis is placed on techniques for high quality business requirements & use case development in the context of systems development & process engineering. Testing & change management are also explored in this course.

Tarifs

- Tarification: \$3,350/person
- Rabais de 10% lorsque vous inscrivez 3 personnes.

Plan de cours

Business Analysis

Learning Objectives

Overview of Business Analysis

Best Practices in Business Analysis

Benefits of Business Analysis

IIBA Knowledge Areas and Competencies

Preparing the Business Case

Business Analysis versus Project Management

Use Cases and the Analysis Process

Positioning Business Analysis within the Overall Project Lifecycle

Management of Requirements and Use Cases

A Bit of Terminology

The Business Analysis Process

What We Have Learned and the Real World

Project Definition and Scoping

Learning Objectives

Choosing a Methodology

The Rational Unified Process

The Inception Phase

The Elaboration Phase

The Construction Phase

The Transition Phase

The MSF for Agile Software Development

What We Have Learned and the Real World

Planning a Requirements Project

Learning Objectives

Why do we need a Requirements Work Plan?

Requirements throughout the Organization

The Business Architecture

Conducting a Feasibility Study

Determining Project Scope

Preparing the Business Case

Risk Management and Risk Response Strategies

Preparing the Decision Package

Profiling Stakeholders

Elements of a Requirements Work Plan

What We Have Learned and the Real World

Elicitation Techniques: Towards Success

Learning Objectives

Elicitation Keys to Success

Elicitation Techniques

Constructing Questions that Deliver Results

JAD Sessions

Identifying Other Data Sources

One-On-One Meetings

Group Meetings

Dysfunctional Meetings

Meetings with Senior Executives

Some Challenges in Multicultural and Multilingual Environments

Interviewing for Results

What We Have Learned and the Real World

Editing and Validating Requirements

Learning Objectives

The Requirements Shell

The Quality Gateway

Validating and Testing Requirements

Editing and Rewriting Requirements

Writing Test Cases

The Business Requirements Document

Validation Checklists

Checklists

What We Have Learned and the Real World

Writing Business Use Cases

Learning Objectives

Use Cases Revisited

Modeling Diagrams to Help Document and Analyze - Use Case Diagrams

Use Case Formats

Use Case Sections

The Supplementary Specification

When Are We Done?

What We Have Learned and the Real World

Business Use Cases: The Details

Organizing Business Use Cases

Identifying Business Use Cases

Grouping Related Use Cases and Linking Related Documents

Writing the Basic Flow

Writing the Extension Points

Completing the Business Use Case Document

Tracking Changes throughout the Process

Writing System Use Cases and Design Artefacts

Choosing a Format for System Use Cases

Deriving System Use Cases from Business Use Cases

Best Practices for System Use Case Development and Traceability

Creating an Entity List

Identifying the Attributes and the Associations

Creating the Domain Model

Designing the Solution

Understanding Properties and Associations

Understanding Generalizations

Understanding Aggregations

Deriving the UML Design Class Diagram

Linking Everything Together

Test Plans, Test Cases and Bugs

Learning Objectives

A Traceability Strategy for the Organization

The Test Plan and Test Cases

The Master Plan

Components of a Master Test Plan

The Test Design Specification

Writing Test Cases

Test Metrics

About Defects

Reporting Bugs

What We Have Learned and the Real World