

Process Training: Process Reengineering from A to Z (PREENG, 3 jours)

Description

The course Process Reengineering from A to Z (Process Training) covers every aspect or the art and science of business process reengineering. The course begins by providing a clear and precise definition of a process: what it is and what it is not. This is followed by an in depth discussion of the business process reengineering process including identification of requirements, identification of current and future states as well as business process modeling & BPMN. A detailed discussion of the concepts of performance measurement, process design and modeling and governance is also included.

Tarifs

- Tarification: \$3,350/person
- Rabais de 10% lorsque vous inscrivez 3 personnes.

Plan de cours

Business Process Fundamentals

Defining Processes

What is a Process?

What are the Advantages of a Process Approach?

An Overview of the Business Process Reengineering Process

About the Project Kick-off

About Understanding and Documenting Current Processes

About Establishing Key Performance Measures

About Future Process Development and Testing

About Future Process Prioritization and Organizational Commitment

About Implementation Planning

About Future Process Implementation

Getting Things Started

Project Kick-Off

Understanding the Organization's Strategic Plan

Writing a Business Case

Creating/Using a Business Requirements Document

Identifying Stakeholders and Key Actors

Using UML Business Activity Diagrams to identify Key Use Cases

Identifying and Delineating Core Business Processes

Documenting the Current State of Core Business Processes with Business Use Cases

Putting it All Together

Designing the Process

Defining Process Objectives

Defining Inputs and Outputs

Defining Triggers

Defining Activities

Defining Interactions with other Processes

Business Process Modeling (BPM) in Practice

Learning Objectives

About BPM Theory

BPM Design Patterns

Basic Patterns

Branch and Join Patterns

Structural Patterns

Multiple Instances Pattern

State Based Patterns

Cancellation Patterns

A Complete Example

Key Performance Measures

About Metrics, Process Maturity and Critical Success Factors

The Need for Performance Measurement

Understanding Performance Indicators: KPIs, PIs, and KRIs

Using Indicators in a Practical Context: The 10/80/10 Rule

Management Methods for Performance Measurement

A Practical Approach to Implementing KPIs

A Few Tips and Tricks

Process Development

Using Metrics to Justify and Intervene

Identifying Areas that Need Improvement

Strategies for Modifying the Existing Process

Designing the New Process

Designing KPIs for the New Process

Testing the New Process

Preparing for Deployment